

**Performance Management Report**  
**Medical & Surgical Associates, P.A.**  
**Service Dates: 1/1/2001 - 12/31/2001**

Quarter End Date	Scheduling Info	Total Visits	Total Units	RVU Information			AR Information		
<b>Actual Provider: CUMMINGS, M.D., CYNTHIA M (CUMMINGS)</b>									
12/31/2001	Avail Hrs: 288.00 Sched Hrs: 289.25 No Shows: 42	1303	1947.00	Working: 1186.09 Prac Exp: 1227.02 Malpractice 58.28 Total RVUs: 2471.39	Charges: 149789.24 Payments: 90376.73 Adjustments: 42007.10 Ref & Misc: 60.17 Net AR: 17465.58				
09/30/2001	Avail Hrs: 199.75 Sched Hrs: 206.25 No Shows: 36	1037	1587.00	Working: 1020.61 Prac Exp: 1053.33 Malpractice 53.80 Total RVUs: 2127.74	Charges: 132115.11 Payments: 83727.79 Adjustments: 42395.51 Ref & Misc: 112.64 Net AR: 6104.45				
06/30/2001	Avail Hrs: 295.50 Sched Hrs: 329.25 No Shows: 61	1513	2367.00	Working: 1398.23 Prac Exp: 1487.36 Malpractice 73.51 Total RVUs: 2959.10	Charges: 182955.94 Payments: 119340.59 Adjustments: 61579.38 Ref & Misc: 937.93 Net AR: 2973.90				
03/31/2001	Avail Hrs: 236.00 Sched Hrs: 276.17 No Shows: 46	1400	1986.00	Working: 1252.64 Prac Exp: 1265.75 Malpractice 63.74 Total RVUs: 2582.13	Charges: 147847.39 Payments: 96238.53 Adjustments: 50018.42 Ref & Misc: 201.38 Net AR: 1791.82				
Totals for Actual Provider (CUMMINGS) CUMMINGS, M.D., CYNTHIA M		Avail Hrs: 1019.25 Sched Hrs: 1100.92 No Shows: 185	5253	7887.00	Working: 4857.57 Prac Exp: 5033.46 Malpractice 249.33 Total RVUs: 10140.36	Charges: 612707.68 Payments: 389683.64 Adjustments: 196000.41 Ref & Misc: 1312.12 Net AR: 28335.75			
<b>Actual Provider: JONES, M.D., MICHAEL A (JONES)</b>									
12/31/2001	Avail Hrs: 239.25 Sched Hrs: 230.75 No Shows: 55	1024	1706.00	Working: 929.25 Prac Exp: 1085.69 Malpractice 54.99 Total RVUs: 2069.93	Charges: 130493.15 Payments: 77489.19 Adjustments: 40190.99 Ref & Misc: 96.65 Net AR: 12909.62				
09/30/2001	Avail Hrs: 234.00 Sched Hrs: 232.75 No Shows: 67	1123	1870.00	Working: 1039.42 Prac Exp: 1181.49 Malpractice 60.44 Total RVUs: 2281.35	Charges: 147033.35 Payments: 89911.85 Adjustments: 53691.08 Ref & Misc: 210.89 Net AR: 3641.31				
06/30/2001	Avail Hrs: 293.25 Sched Hrs: 296.00 No Shows: 102	1389	2259.00	Working: 1281.27 Prac Exp: 1518.31 Malpractice 78.00 Total RVUs: 2877.58	Charges: 181982.42 Payments: 112933.47 Adjustments: 67296.08 Ref & Misc: 754.49 Net AR: 2507.36				
03/31/2001	Avail Hrs: 275.75 Sched Hrs: 279.75 No Shows: 70	1353	2203.00	Working: 1233.91 Prac Exp: 1392.74 Malpractice 72.78 Total RVUs: 2699.43	Charges: 164108.16 Payments: 104513.38 Adjustments: 59342.65 Ref & Misc: 812.44 Net AR: 1064.57				
Totals for Actual Provider (JONES) JONES, M.D., MICHAEL A		Avail Hrs: 1042.25 Sched Hrs: 1039.25 No Shows: 294	4889	8038.00	Working: 4483.85 Prac Exp: 5178.23 Malpractice 266.21 Total RVUs: 9928.29	Charges: 623617.08 Payments: 384847.89 Adjustments: 220520.80 Ref & Misc: 1874.47 Net AR: 20122.86			
<b>Actual Provider: SMITH, M.D., JAMES D (SMITH)</b>									

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<b>Actual Provider: SMITH, M.D., JAMES D (SMITH)</b>								
12/31/2001	Avail Hrs:	198.75	1096	1737.00	Working:	936.36	Charges:	152215.17
	Sched Hrs:	210.50			Prac Exp:	1177.75	Payments:	85229.17
	No Shows:	19			Malpractice	61.56	Adjustments:	50884.35
					Total RVUs:	2175.67	Ref & Misc:	204.52
							Net AR:	16306.17
09/30/2001	Avail Hrs:	228.00	1277	1870.00	Working:	1077.11	Charges:	168145.12
	Sched Hrs:	246.83			Prac Exp:	1279.85	Payments:	105315.90
	No Shows:	35			Malpractice	67.12	Adjustments:	57818.36
					Total RVUs:	2424.08	Ref & Misc:	142.85
							Net AR:	5153.71
06/30/2001	Avail Hrs:	235.75	1353	1971.00	Working:	1181.98	Charges:	182554.12
	Sched Hrs:	257.75			Prac Exp:	1424.28	Payments:	117825.05
	No Shows:	42			Malpractice	74.65	Adjustments:	61084.06
					Total RVUs:	2680.91	Ref & Misc:	396.96
							Net AR:	4041.97
03/31/2001	Avail Hrs:	288.25	1791	2611.00	Working:	1374.10	Charges:	215218.29
	Sched Hrs:	309.25			Prac Exp:	1754.66	Payments:	156600.31
	No Shows:	35			Malpractice	91.13	Adjustments:	55813.30
					Total RVUs:	3219.89	Ref & Misc:	438.45
							Net AR:	3243.13
Totals for Actual Provider (SMITH) SMITH, M.D., JAMES D	Avail Hrs:	950.75	5517	8189.00	Working:	4569.55	Charges:	718132.70
	Sched Hrs:	1024.33			Prac Exp:	5636.54	Payments:	464970.43
	No Shows:	131			Malpractice	294.46	Adjustments:	225600.07
					Total RVUs:	10500.55	Ref & Misc:	1182.78
							Net AR:	28744.98
<b>Actual Provider: WEBB, M.D., CHARLES D (WEBB)</b>								
12/31/2001	Avail Hrs:	295.25	1152	1574.00	Working:	976.56	Charges:	133445.03
	Sched Hrs:	289.75			Prac Exp:	1157.39	Payments:	80222.31
	No Shows:	53			Malpractice	55.62	Adjustments:	38840.73
					Total RVUs:	2189.57	Ref & Misc:	266.86
							Net AR:	14648.85
09/30/2001	Avail Hrs:	270.75	1226	1762.00	Working:	1165.70	Charges:	160164.13
	Sched Hrs:	283.50			Prac Exp:	1327.07	Payments:	101602.62
	No Shows:	82			Malpractice	67.47	Adjustments:	55324.80
					Total RVUs:	2560.24	Ref & Misc:	386.68
							Net AR:	3623.39
06/30/2001	Avail Hrs:	286.25	1370	2013.00	Working:	1352.93	Charges:	188673.14
	Sched Hrs:	299.75			Prac Exp:	1552.18	Payments:	120181.78
	No Shows:	76			Malpractice	81.58	Adjustments:	66279.31
					Total RVUs:	2986.69	Ref & Misc:	418.60
							Net AR:	2630.65
03/31/2001	Avail Hrs:	302.75	1433	2195.00	Working:	1362.55	Charges:	191352.15
	Sched Hrs:	308.75			Prac Exp:	1643.97	Payments:	123236.93
	No Shows:	71			Malpractice	85.99	Adjustments:	66116.29
					Total RVUs:	3092.51	Ref & Misc:	151.79
							Net AR:	2150.72
Totals for Actual Provider (WEBB) WEBB, M.D., CHARLES D	Avail Hrs:	1155.00	5181	7544.00	Working:	4857.74	Charges:	673634.45
	Sched Hrs:	1181.75			Prac Exp:	5680.61	Payments:	425243.64
	No Shows:	282			Malpractice	290.66	Adjustments:	226561.13
					Total RVUs:	10829.01	Ref & Misc:	1223.93
							Net AR:	23053.61

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<b>Grand Totals:</b>	Avail Hrs: 4167.25	20840	31658.00	Working: 18768.71	Charges: 2628091.91		
	Sched Hrs: 4346.25			Prac Exp: 21528.84	Payments: 1664745.60		
	No Shows: 892			Malpractice 1100.66	Adjustments: 868682.41		
				Total RVUs: 41398.21	Ref & Misc: 5593.30		
					Net AR: 100257.20		